

A photograph of two hikers on a steep, rocky mountain trail. One hiker is sitting on the ground, and the other is leaning over to help them up. The scene is set against a bright, hazy sky. A large, semi-transparent green circle is overlaid on the image, partially obscuring the hikers. The overall color palette is dominated by blues and greens.

Industry 5.0

FIIF x Taival Advisory

11.5.2023



WHO
WHY
WHAT
HOW

- WE ARE TAIVAL - Strategy For Sustainable Success



We provide leading-edge advisory services that guide our clients through planning and executing their transformational journey into world-leading companies which **boost real sustainable success to all stakeholders.**

Founded in 2017



50+ clients • 100+ projects



Strategy • Sustainability • Circular economy • Data • Ecosystems



Operations in
Finland and Germany



15+ Seasoned
professionals



An ecosystem of leading
companies & individuals



Agile and co-creative
working methods

The economic landscape is changing

Three Game-Changers are introducing the most significant and irreversible change in business dynamics that we have ever seen. And they exert pressure on every company.



Climate Crisis



Digitalisation



Instability of operation environment

Companies have to transform and acquire new capabilities to survive.

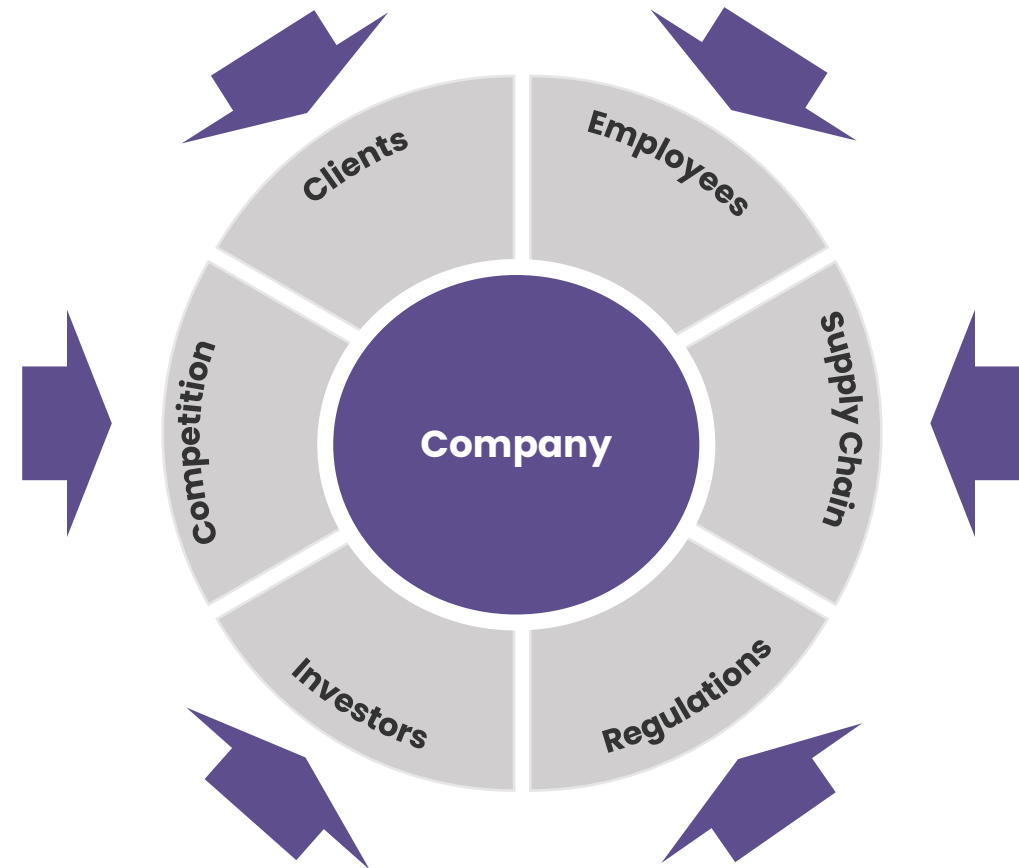
New requirements put pressure on the economy

Volatile business and operating environment

Financial and economic profits are not sufficient anymore to be successful

Many factors influence the success of a business, such as:

- Employee satisfaction
- Environmental & social considerations



Occurring of new disruptive events

Companies need to be ready to react to disruptions

Every day structural changes influence the economy and our day-to-day life:

- Pandemic
- Global supply and logistics shortages
- War in Ukraine
- Inflation
- Energy shortage
- Extreme weather events
- Refugees

85 %
of CEOs

.. struggle with prioritizing the short- and long-term challenges to address and battle first.

All the challenges co-exists and form complex new circumstances



Economic challenges around climate change

Repairing the damages from climate change will be a lot more expensive, than reducing GHG emissions now.

The consequences of climate change:

- Damages properties and critical infrastructure
- Impacts human health and productivity
- Increases prices of essential resources eg. Water

Negative effects on over 22 sectors, mainly:

- Agriculture, forestry, fisheries and tourism.

High costs due to damages, insecurities and regulations are to be expected.



The fights for talents

The developments in the current job market



The challenge to finding and keeping good **employees** has **surpassed** the challenge of finding and keeping **customers**.

Some current issues are:

- Changing needs and expectations
- Higher competition
- Changes in business
- Skill gaps
- Changing demographics



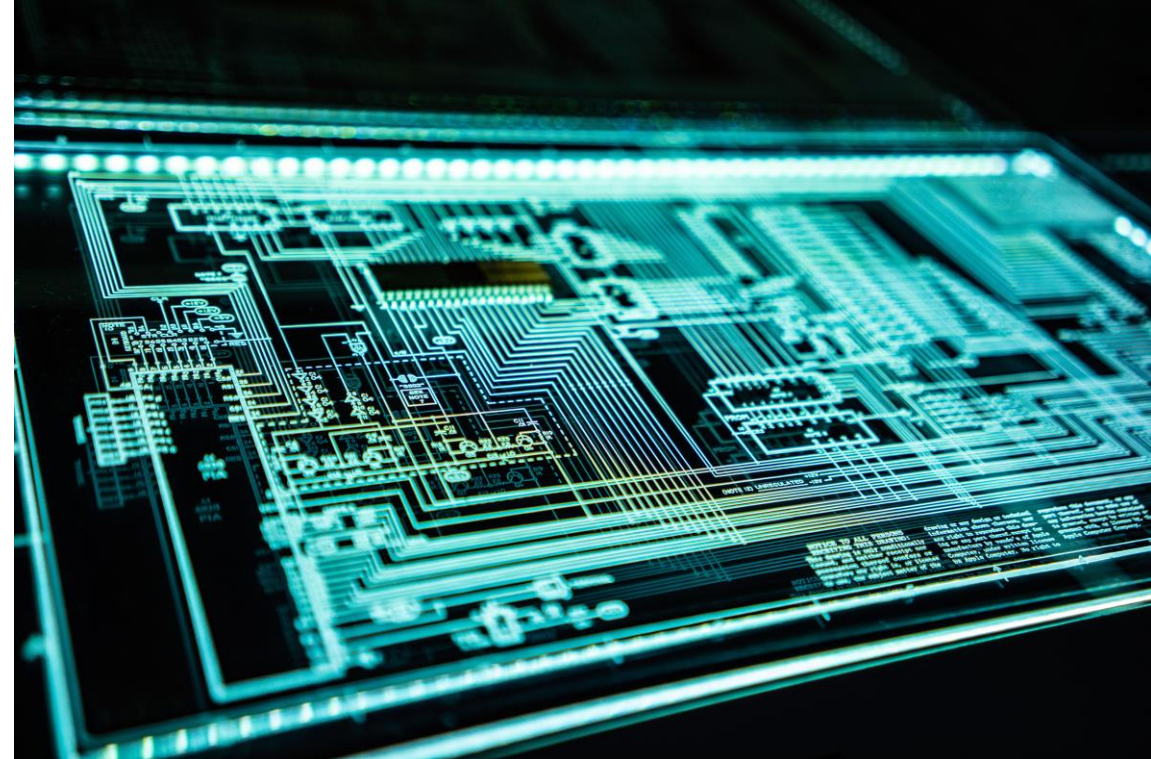
Digital Revolution & Industry 4.0

Lagging behind in industry 4.0

Many companies and industries are still in the middle of the digital transformation. Key elements include:

- Automation
- Robotics
- Big data analytics
- Smart systems
- Virtualization
- AI
- Machine learning
- Internet of things

Humans and advanced technology work side by side now.



A new industrial revolution is necessary

**connecting advanced technologies with
humans, sustainability and resilience**



Evolution from Industry 4.0 to 5.0

“... provides a vision of industry that aims beyond efficiency and productivity as the sole goals, and reinforces the role and the contribution of industry to society”

“It places the wellbeing of the worker at the centre of the production process and uses new technologies to provide prosperity beyond jobs and growth while respecting the production limits of the planet.”

- European Commission

Core elements of this revolution

A shift of perspectives – companies need to provide solutions



Human centricity becomes the main focus considering the **new technological shift** and IT development at workplaces.



Economic value
&
Welfare



Societal value
&
Well-being



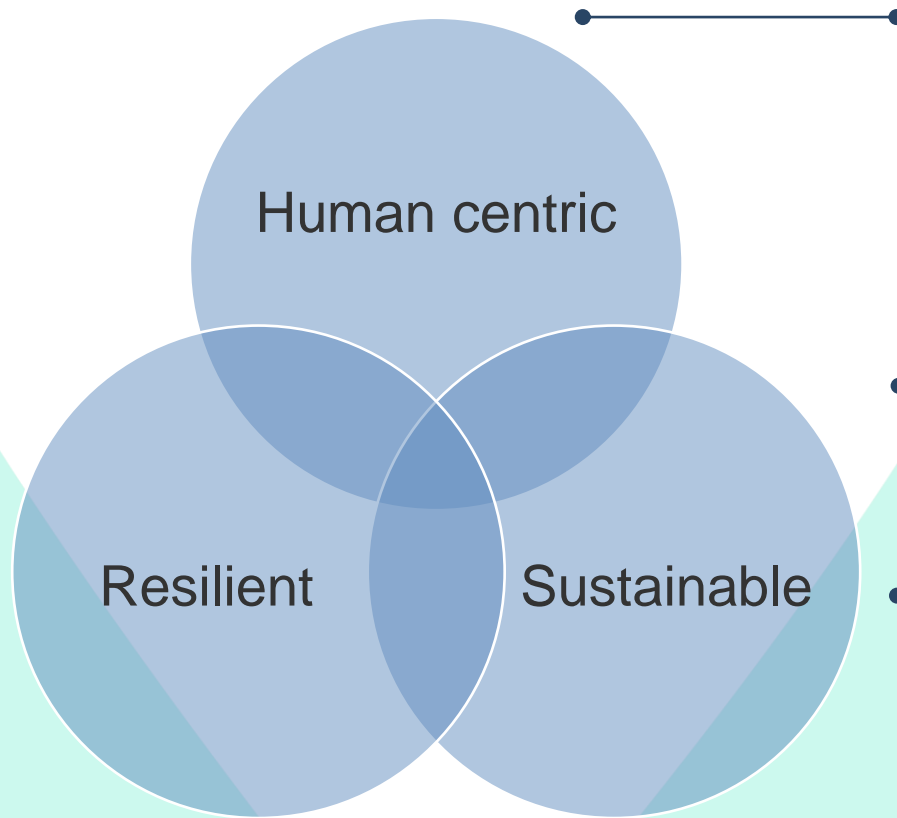
Environmental considerations are shifting to the centre of companies and industries.



Focusing on resilient, processes, strategies and operation rather than on growth and profits .

3 Pillars of Industry 5.0

The current industry 4.0 should be complemented to become sustainable, human-centred and resilient.



Agile and resilient strategy with adaptable technologies

Ability to quickly react to crisis while ensuring performance

Promoting talents, diversity and empowerment.

A shift in perspective:
People serving organizations
→ Organizations serving people

Respect planetary boundaries in all actions.

Creating positive solutions, eliminating all negative environmental impacts.

Industry 5.0 technologies

Standardization of advanced technologies



Cloud Computing



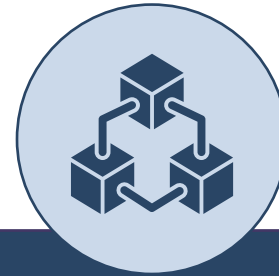
**Collaborative Robots
(Cobots)**



Big Data Analytics



6G Technologies



Blockchain

Opportunities and Challenges

When the complexity of the interlinked topics is overcome many advantages will develop



Opportunities

- Higher value jobs, more design freedom for workers
- Higher personalisation for consumers
- Automated manufacturing, allows more time for service and product improvements
- Resilience and agility can have positive effects on society
- Not only mitigating negative effects
- Activities put planet and people in the focus
- Competitive advantages and future solutions



Challenges

- Complex concept to address and implement
- Difficult to find the right starting point
- Without consideration of 3 pillars, the company falls behind
- Mitigating the concerns of automation and robotics
- Development of technical skills
- Time-consuming adaptation of advanced technology
- High costs and investments
- IT security

Implementing the new focus into today's industries



Regulatory Environment

EU actively promotes the development to Industry 5.0 with incentives and regulations

The Industry 5.0 movement is not yet won much traction – the EU pushes companies with policies, regulations and awards.

Aim: European industry must lead in digital and green transition → remain driver of prosperity

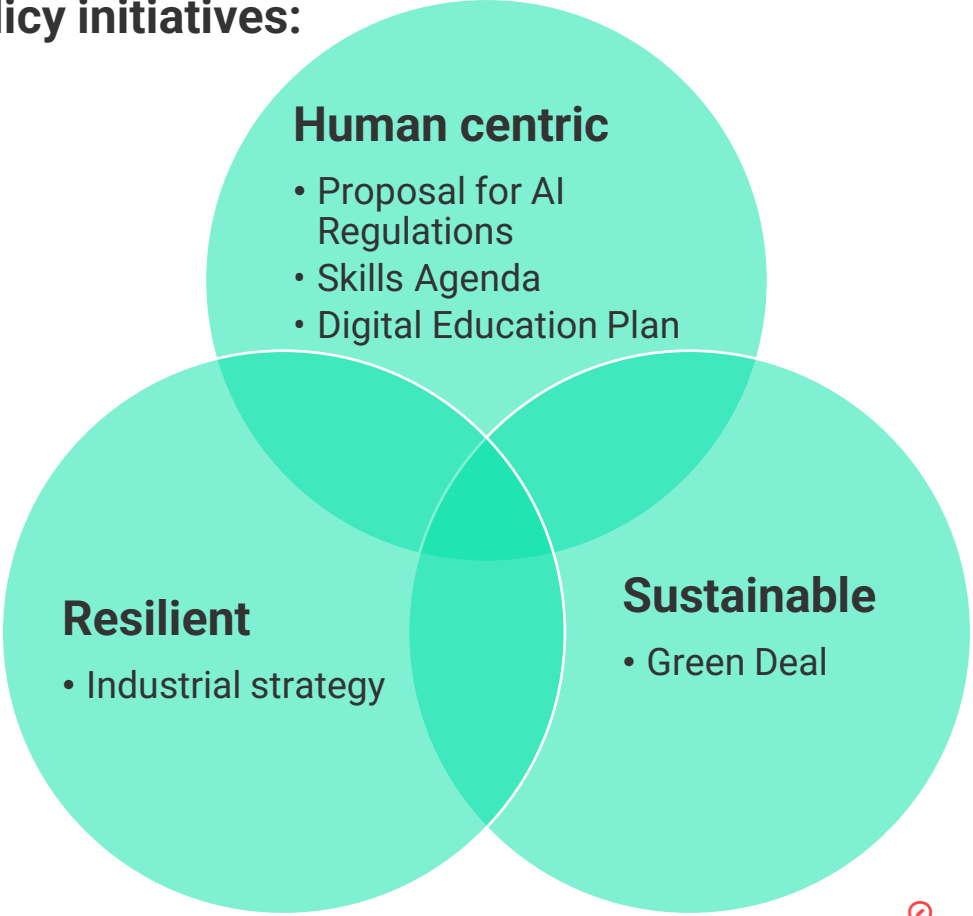
European Commission priorities follow the 3 pillars with:

- "An economy that works for people",
- "European Green Deal"
- "Europe fit for the digital age"

Industry of the Future Award:

- Projects contributing to a human-centric, sustainable and resilient European industry

Policy initiatives:



Resilient strategy

Enable flexible adaptability in challenging times



Resilience creates the ability to:

- Anticipate, react and learn quickly and systematically from any crisis
- Maintain stable and sustainable performance.

Agility and flexibility are common approaches nowadays
→ Does not guarantee resilience

Approach:

The old primary pillar of the strategy decreases resilience:

- Growth
- Profit
- Efficiency

Revising existing:

- Value chains systems
- Energy consumption practices
- Workforce incentives
- Adaptation strategies

Transformation capabilities



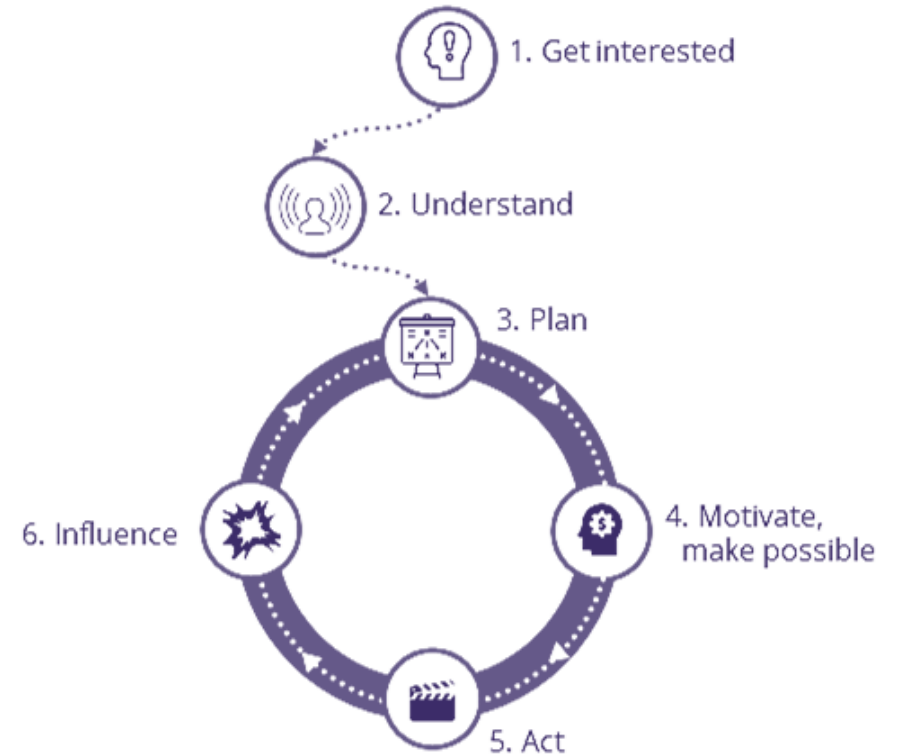
Build your strategic and transformation capabilities

Exemplary Tools:

- Agile Strategy Development (StratOps)
- Strategic Scenario Identification and Planning
- Transformation Program support

Build a strategy, which can **adapt to future disruptions** in our economy. The strategy must be **aligned** with

- The **current trends** of **climate and digitalization**
- **Leverage its value** opportunities
- **Utilize** the capabilities and opportunities of collaboration **within ecosystems**



Human-centric operations

Workers must be seen as assets not only as a resource



Focus on employee needs to attract and keep good talents:

- Gain a competitive advantage and create **unique added value** for employees
- Become a company with the **purpose**
- **Empowers** workers
- Addresses the evolving skills and **training needs** of employees
- Increased use of the creativity of human experts working together with efficient, intelligent and accurate machines
 - **Robots performing repetitive** and dangerous jobs
 - **Workers** focusing on creative and efficient **business solutions**

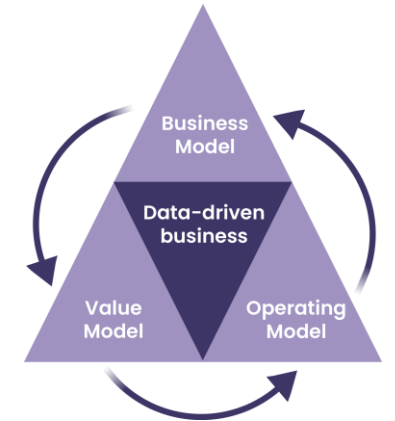
Data-enabled and digital business



Build data-enabled business and operating models

Exemplary Tools:

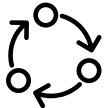
- Data-driven operating model
- Data-enabled opportunities and business models
- Digital Data Platform Design



By utilizing your data to **create data-enabled business model** innovations and designs you can become a market leader by keeping humans at the centre of activities.

Identify and develop operating models with a focus on the human asset in your **IT and technology** projects.

Sustainable business & operating model



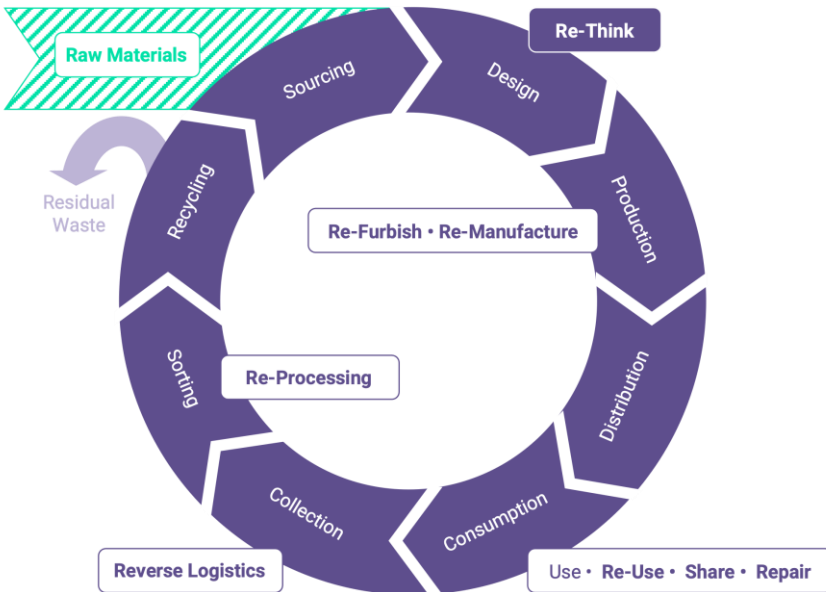
Build your **sustainable** and **circular** capabilities

● Exemplary Tools:

- Circular Economy Assessment
- Circular Design Framework
- Sustainable & Circular Product and Business Model Innovation
- Sustainability / Circular Training

Become a **sustainable company**, comply with regulations, reduce emissions, and meet consumer demands, by:

- Identifying new **opportunities**
- Creating **new values**
- Implement **circular approaches**, strategies and **designs**



Application of the Industry 5.0

Examples connecting human-centricity, sustainability and resilience with technologies.



Medical Sector:

The cooperative approach between robots/ IT and the doctors:

- Robotic surgeries
- Diabetics: use an app for tracking of lifestyle to determine the right device.
- Diabetics: use a device tracking their blood levels connected to the insulin device.



Manufacturing industry:

- Cobots: Connecting the imagination of a human with mass & smart machines for mass personalization
- Smart sensors for climate prediction to react to losses
- Artificial intelligence increases optimization and reduces waste



Supply Chain Management:

- Cobots: Pairing intelligent digital ecosystem with human intelligence for hyper-customization
- Automated, efficient and customized supply chains.
- Reducing supply chain wastage.

Key Take-Aways



Do you want to continue the conversation?



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A blue-tinted photograph of two hikers on a rocky mountain slope. One hiker is sitting on a rock, and the other is leaning over, offering a hand to help them up. The scene is set against a clear sky.

Thank you!